

# **The William and Flora Hewlett Foundation**

**Financial Statements  
December 31, 2013 and 2012**



## Independent Auditor's Report

To The Board of Directors of The William and Flora Hewlett Foundation:

We have audited the accompanying financial statements of The William and Flora Hewlett Foundation ("The Foundation"), which comprise the statements of financial position as of December 31, 2013 and 2012, and the related statements of activities and changes in net assets and statements of cash flows for the years then ended.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on the financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Foundation at December 31, 2013 and 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

A handwritten signature in black ink that reads "PricewaterhouseCoopers LLP". The signature is written in a cursive, flowing style.

April 29, 2014

**The William and Flora Hewlett Foundation**  
**Statements of Financial Position**  
**December 31, 2013 and 2012**  
**(dollars in thousands)**

	December 31,	
	2013	2012
<b>Assets</b>		
Cash	\$ 11,579	\$ 13,035
Investments, at fair value (Notes 3 and 4)	8,565,577	7,686,849
Unrelated business income (UBI) tax refund due	1,021	6,386
Prepaid expenses and other	2,153	1,460
Fixed assets, net of accumulated depreciation and amortization	<u>26,743</u>	<u>27,642</u>
	<u>\$ 8,607,073</u>	<u>\$ 7,735,372</u>
<b>Liabilities and Net Assets</b>		
Accounts payable and accrued liabilities	\$ 10,364	\$ 8,952
Payable on lines of credit	-	50,000
Accrued postretirement health care benefit	6,151	6,999
Deferred and federal excise tax payable	35,295	13,074
Grants payable (Note 7)	<u>250,743</u>	<u>261,722</u>
Total liabilities	302,553	340,747
Unrestricted net assets	<u>8,304,520</u>	<u>7,394,625</u>
	<u>\$ 8,607,073</u>	<u>\$ 7,735,372</u>

See accompanying notes to the financial statements.

**The William and Flora Hewlett Foundation**  
**Statements of Activities and Changes in Net Assets**  
**Years Ended December 31, 2013 and 2012**  
**(dollars in thousands)**

	<b>Year Ended December 31,</b>	
	<b>2013</b>	<b>2012</b>
<b>Unrestricted Net Assets</b>		
Net investment revenues:		
Interest, dividends and other	\$ 84,229	\$ 86,712
Gain on investment portfolio (Note 3)	1,129,282	744,339
Investment management expense	<u>(15,547)</u>	<u>(17,479)</u>
Net investment income	1,197,964	813,572
Tax expense on investment income (Note 9)	<u>(28,648)</u>	<u>(12,099)</u>
Net investment revenues	<u>1,169,316</u>	<u>801,473</u>
Expenses:		
Grants awarded, net of cancellations	(224,618)	(304,089)
Change in gift discount	(1,983)	(6,234)
Direct and other charitable activities	(6,626)	(6,497)
Administrative expenses	(27,571)	(27,675)
Post-retirement plan - actuarial gain (loss)	<u>1,377</u>	<u>(579)</u>
Total expenses	<u>(259,421)</u>	<u>(345,074)</u>
Change in total net assets	909,895	456,399
Net assets at beginning of year	<u>7,394,625</u>	<u>6,938,226</u>
Net assets at end of year	<u>\$ 8,304,520</u>	<u>\$ 7,394,625</u>

See accompanying notes to the financial statements.

**The William and Flora Hewlett Foundation**  
**Statements of Cash Flows**  
**Years Ended December 31, 2013 and 2012**  
**(dollars in thousands)**

	<b>Year Ended December 31,</b>	
	<b>2013</b>	<b>2012</b>
<b>Cash flows used in operating activities:</b>		
Interest and dividends received	\$ 85,638	\$ 82,060
Cash paid for taxes	(1,409)	(8,710)
Cash paid to suppliers and employees	(46,661)	(52,072)
Grants paid	(237,580)	(379,305)
Net cash used in operating activities	<u>(200,012)</u>	<u>(358,027)</u>
<b>Cash flows from investing activities:</b>		
Purchases of fixed assets	(589)	(540)
Proceeds from sale of fixed assets	-	7
Cash received from partnership distributions	558,968	520,218
Proceeds from sale of investments	28,934,388	16,253,456
Purchase of investments	(29,244,211)	(16,453,634)
Net cash from investing activities	<u>248,556</u>	<u>319,507</u>
<b>Cash flows from financing activities:</b>		
Cash received from lines of credit	20,000	150,000
Cash paid on lines of credit	(70,000)	(100,000)
Net cash (used in) received from financing activities	<u>(50,000)</u>	<u>50,000</u>
Net change in cash	(1,456)	11,480
Cash at beginning of year	13,035	1,555
Cash at end of year	<u>\$ 11,579</u>	<u>\$ 13,035</u>

See accompanying notes to the financial statements.

**The William and Flora Hewlett Foundation**  
**Statements of Cash Flows**  
**Years Ended December 31, 2013 and 2012**  
**(dollars in thousands)**

	<b>Year Ended December 31,</b>	
	<b>2013</b>	<b>2012</b>
Reconciliation of change in net assets to net cash used		
in operating activities:		
Change in total net assets	\$ 909,895	\$ 456,399
Adjustments to reconcile change in net assets		
to net cash used in operating activities:		
Post-retirement plan - actuarial (gain) loss	(1,377)	579
Depreciation and amortization on fixed assets	1,488	1,593
Gain on disposal of fixed assets	-	(7)
Change in value of gifts discount	1,983	6,234
Net unrealized and realized gain on investments	(1,129,282)	(744,339)
Decrease in UBI tax refund due	5,365	153
Increase in deferred and federal excise tax payable	22,221	3,237
Increase in accrued postretirement		
health care benefit	529	487
Changes in operating assets and liabilities:		
Decrease (increase) in interest and dividends receivable	1,409	(4,653)
(Increase) decrease in prepaid expenses and other	(693)	360
Increase (decrease) in accounts payable and accrued liabilities	1,412	(2,854)
Decrease in grants payable	(12,962)	(75,216)
Net cash used in operating activities	\$ <u>(200,012)</u>	\$ <u>(358,027)</u>

See accompanying notes to the financial statements.

**The William and Flora Hewlett Foundation**  
**Notes to Financial Statements**  
**December 31, 2013 and 2012**  
**(dollars in thousands)**

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**1. The Organization**

The William and Flora Hewlett Foundation (the “Foundation”) is a private foundation incorporated in 1966 as a non-profit 501(c)(3) charitable organization. The Foundation’s grantmaking activities are concentrated in the program areas of education, environment, performing arts, global development and population. More detailed information regarding the Foundation’s charitable activities can be obtained from the Foundation’s website at [www.hewlett.org](http://www.hewlett.org).

**2. Significant Accounting Policies**

**Basis of presentation**

The accompanying financial statements have been prepared on the accrual basis of accounting and in accordance with accounting principles generally accepted in the United States of America (“GAAP”).

**Investments**

To the extent available, the Foundation’s investments are recorded at fair value based on quoted prices in active markets. The Foundation’s investments that are listed on any U.S. or non-U.S. recognized exchanges are valued based on readily available market quotations. When such inputs do not exist, fair value measurements are based on the best available information and usually require a degree of judgment. Futures, forwards, swaps and options that are traded on exchanges are valued at the last reported sale price or, if they are traded over-the-counter, at the most recent bid price. For alternative investments, which are principally limited partnership investments in venture capital, private equity, real estate, and natural resources funds, the value is primarily based on the Net Asset Value (NAV) of the underlying investments. The NAV is reported by the external investment managers, including general partners, in accordance with their policies as described in their respective financial statements and offering memoranda. These investments are generally less liquid than other investments. For these, the value reported may differ from the values that would have been reported had a ready market for these investments existed, and the difference could be material to the change in net assets of the Foundation.

Investment transactions are recorded on trade date. Realized gains and losses on sales of investments are determined on the specific identification basis.

Foreign currency amounts are translated into U.S. dollars based upon exchange rates as of December 31. Transactions in foreign currencies are translated into U.S. dollars at the exchange rate prevailing on the transaction date.

Cash equivalents categorized as investments include money market mutual funds, foreign currency held for investment purposes, and fixed income securities with an original or remaining maturity when purchased of three months or less.

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**Cash**

Cash consists of funds held in commercial interest-bearing accounts, for operating expenses.

**Fixed Assets**

Fixed assets are recorded at cost and depreciated using the straight-line basis over their estimated useful lives. The headquarters building and associated fixtures are depreciated over ten to fifty years. Furniture and computer and office equipment are depreciated over estimated useful lives of three to ten years.

**Net Asset Classification**

The Foundation's activities and related assets and liabilities are classified as unrestricted and temporarily restricted according to the terms of the contributions, if any. The Foundation has no permanently restricted net assets.

Unrestricted balances consist of funds undesignated and currently available for all Foundation activities. Temporarily restricted balances, if any, consist of funds available for support of the Foundation's activities, which are expendable only for purposes specified by the donor or within a specified period. As of December 31, 2013 and 2012 there were no temporarily restricted net assets.

**Grants**

Grant awards are expensed when awarded by the Foundation.

**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Reclassifications**

Certain reclassifications have been made to the 2012 balances to conform to the presentation of the 2013 financial statements. These reclassifications had no effect on the change in total assets for the year ended December 31, 2012.

**Recent Accounting Pronouncements**

In December 2011, the FASB issued Accounting Standards Update ("ASU") 2011-11, *Disclosures about Offsetting Assets and Liabilities*. These disclosures provide additional information about offsetting arrangements of an entity's financial assets and liabilities. The Foundation adopted this guidance for the year ending December 31, 2013.



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**3. Investments**

The Foundation's investment portfolio, at December 31 consists of the following:

	<u>2013</u>	<u>2012</u>
Investments, at fair value		
Hewlett-Packard and Agilent common stock	\$ -	\$ 171,908
Global equities	768,529	771,199
Commingled funds	2,104,329	1,509,313
Alternative assets	4,755,496	4,301,055
Fixed income	1,020,515	1,041,503
Net payable on forward fixed income transactions	(689,644)	(575,822)
Cash equivalents	430,836	303,952
Net receivable from investments	182,464	171,886
Derivatives	(6,948)	(8,145)
Total	<u>\$ 8,565,577</u>	<u>\$ 7,686,849</u>

Alternative assets consist of private equity, real assets, absolute return and distressed / credit assets, held in partnership or trust format. The commingled funds are primarily global funds invested in long-only equities; assets in these funds are held indirectly by the Foundation in either partnership or trust format.

The investment goal of the Foundation is to maintain or grow its asset size and spending power in real (inflation adjusted) terms with risk at a level appropriate to the Foundation's program objectives. The Foundation diversifies its investments among various financial instruments and asset categories, and uses multiple investment strategies. As a general practice, except for certain index swaps, all financial assets of the Foundation are managed by external investment management firms selected by the Foundation. All financial assets of the Foundation are held in custody by a major commercial bank, except for assets invested with partnerships, commingled funds and the overlay swaps, which have separate arrangements related to their legal structure.

Approximately 45% and 44% of the Foundation's assets at December 31, 2013 and 2012, respectively, are invested (directly or indirectly) in publicly traded equities, which are listed on national exchanges, quoted on NASDAQ, or in the over-the-counter market; treasury and agency bonds of the U.S. government; and investment grade corporate bonds for which active trading markets exist.

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Net realized and unrealized gains on investments are reflected in the statements of activities and changes in net assets. The net gain on the Foundation's investment portfolio for the years ended December 31, 2013 and 2012 consists of the following:

	<u>2013</u>	<u>2012</u>
Net realized gain	\$ 205,168	\$ 517,904
Net unrealized gain	<u>924,114</u>	<u>226,435</u>
	<u>\$ 1,129,282</u>	<u>\$ 744,339</u>

Approximately 55% and 56% of the Foundation's investments at December 31, 2013 and 2012, respectively, were invested with various limited partnerships and managers that invest in the securities of companies that are not immediately liquid, such as venture capital and buyout firms, and in real estate limited partnerships or private REITs that have investments in various types of properties. At December 31, 2013 and 2012, the Foundation's commitment to contribute additional capital in future years to various partnerships was approximately \$1,305,851 and \$1,048,362, respectively.

Investment securities are exposed to various risks, such as changes in interest rates or credit ratings and market fluctuations. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is possible that the value of the Foundation's investments and total net assets balance could fluctuate materially.

The Foundation's holdings in limited partnerships entail liquidity risk. There is no readily available market for investments in limited partnerships. The underlying investments held within these partnerships are generally in privately held companies. There is no readily available market for such privately held companies, and investments in those may be subject to legal restrictions on transfer. As a result, there is no assurance that the Foundation will be able to realize liquidity for such investments in a specified time frame.

Legal, tax and regulatory changes could occur during the term of the Foundation's fund investments. The regulatory environment for private equity and hedge funds is evolving, and changes in the regulation of these funds may adversely affect the value of investments held by the Foundation. The Foundation believes that the effect of any future regulatory change on the Foundation's assets would likely not be substantial.

The Foundation maintains a custody account with its primary custodian, The Bank of New York Mellon Corporation (BNY Mellon). Although the Foundation monitors BNY Mellon and believes that it is an appropriate custodian, there is no guarantee that BNY Mellon, or any other custodian that the Foundation may use from time to time, will not become insolvent. The Foundation believes that, in the event of the insolvency of its custodian, some of the Foundation's assets may be unavailable for a period of time, but that it would ultimately have full recovery of its assets.

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The Foundation holds repurchase agreement and reverse repurchase agreement securities in its investment portfolio. These securities are held in separately managed accounts, in both the cash equivalent and the distressed / credit portion of the portfolio. In a repurchase agreement, the Foundation buys a security from another party (usually a financial institution) with the agreement that it be sold back in the future at an agreed upon price. In a reverse repurchase agreement, the Foundation sells a security to another party (usually a financial institution) with the agreement that it be bought back in the future at an agreed upon price. Repurchase and reverse repurchase agreements subject the Foundation to counterparty risk, meaning that the Foundation could lose money if the other party fails to perform under the terms of the agreement. For repurchase agreements, the Foundation mitigates this risk by ensuring that its repurchase agreements are collateralized by U.S. government agency securities and treasury securities. For reverse repurchase agreements, the Foundation mitigates this risk by ensuring that it receives cash in exchange for the security. All collateral is held by the custodian and is monitored daily to ensure that it continues to meet the terms of the repurchase agreement. Investments in repurchase and reverse repurchase agreements are also based on a review of the credit quality of the counterparty.

At December 31, 2013, the Foundation's net receivable from investments includes a receivable from brokers of \$237,120 and a payable to brokers of \$54,656. At December 31, 2012, the net payable from investments included a receivable from brokers of \$190,689 and a payable to brokers of \$18,803.

Included in the net receivable from investments is a receivable from an investment manager. This receivable is collectible over a three-year period and recorded at present value using an effective discount rate of 3.5%, resulting in a receivable value of \$115,434 as of December 31, 2013. The discount will be recognized as interest income over the three-year period, ending December 2016.

The Foundation held no shares of Hewlett-Packard Company stock or Agilent Company stock at December 31, 2013. At December 31, 2012, the Foundation held 3.8 million shares of Hewlett-Packard Company stock with a market price of \$14.25 per share. At December 31, 2012, the Foundation held 2.9 million shares of Agilent Company stock with a market price of \$40.94 per share.

### **Derivative Instruments**

The Foundation transacts in a variety of derivative instruments including futures, forwards, swaps and options primarily for trading purposes with each instrument's primary risk exposure being interest rate, credit, foreign exchange, equity or commodity risk. The fair value of these derivative instruments, held in the Foundation's separately managed accounts, is included in the investments line item in the statements of financial position with changes in fair value reflected as realized gains (losses) or unrealized gains (losses) on investments within the statements of activities and changes in net assets.

The Foundation does not designate any derivative instruments as hedging instruments under GAAP.

Some investment managers retained by the Foundation have been authorized to use certain financial derivative instruments in a manner set forth by either the Foundation's written investment policy, specific manager guidelines or partnership/fund agreement documents. Specifically, financial derivative instruments may be used for the following purposes: (1) currency forward contracts and

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options are used to hedge nondollar exposure in foreign investments, or to take positions in managed currency portfolios; (2) futures and swap contracts are used to rebalance asset categories within the portfolio and to manage market exposures in managed portfolios; and (3) futures contracts, swaps and options are used to hedge or leverage positions in managed portfolios.

Certain of the Foundation's managers purchase or sell fixed income securities on a delayed delivery or forward settled basis. These transactions involve a commitment by the Foundation to purchase or sell securities for a predetermined price or yield, with payment and delivery taking place beyond the customary settlement period, typically from 1 to 3 months. When purchasing a security on a delayed delivery basis, the Foundation assumes the rights and risks of ownership of the security, including the risk of price and yield fluctuations, and reflects such fluctuations in its net assets. The manager may dispose of or renegotiate a delayed delivery transaction after it is entered into, and may sell the securities before they are delivered, which may result in a capital gain or loss. At December 31, 2013 and 2012 the net liability for these forward purchases and sales was \$689,644 and \$575,822, respectively.

Net premiums paid or received with respect to open options contracts at December 31, 2013 and 2012 were \$(8,445) and \$(16,748), respectively. The total value of investments pledged with respect to options and futures contracts at December 31, 2013 and 2012 was \$1,191 and \$2,998, respectively. The value of restricted cash held at brokers as collateral for variation margin at December 31, 2013 and 2012 was \$10,549 and \$(1,490), respectively.

In the opinion of the Foundation's management, the use of financial derivative instruments in its investment program is appropriate and customary for the investment strategies employed. Using those instruments reduces certain investment risks and may add value to the portfolio. The instruments themselves, however, do involve investment and counterparty risk in amounts greater than what are reflected in the Foundation's financial statements. Management does not anticipate that losses, if any, from such instruments would materially affect the financial position of the Foundation.

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The following table lists the fair value of derivatives, and repurchase and reverse repurchase agreements, by contract type as included in the statement of financial position at December 31, 2013. The table excludes exposures relating to derivatives held indirectly through commingled funds.

	Statement of Financial Position Location	Assets		Liabilities		Net amounts of assets presented in the statement of financial position	Cash collateral pledged	Net amount
		Average Notional / # of Contracts	Gross amounts of recognized assets	Average Notional / # of Contracts	Gross amounts offset in the statement of financial position			
Derivatives not designated as hedging instruments under ASC 815								
Interest rate contracts	Investments	126,656	\$ 4,446	(111,868)	\$ (2,453)	\$ 1,993	\$ 1,840	\$ 3,833
Futures - Interest rate contracts	Investments	(2)	2,056	0	(2,148)	(92)	2,522	2,430
Credit contracts	Investments	130,779	3,584	32,130	(180)	3,404	3,142	6,546
Equity contracts	Investments	1,967	578	(14,922)	(12,515)	(11,937)	39,628	27,691
Foreign exchange contracts	Investments	128,470	126,688	(128,675)	(127,003)	(315)	4,601	4,286
Total derivatives			\$ 137,352		\$ (144,300)	\$ (6,948)	\$ 51,733	\$ 44,785
Repurchase agreements	Investments		\$ 53,800		\$ -	\$ 53,800	\$ (54,640)	\$ (840)
Reverse repurchase agreements	Investments		-		(33,415)	(33,415)	34,305	890
Total offsetting financial instruments			\$ 191,152		\$ (177,715)	\$ 13,437	\$ 31,398	\$ 44,835

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The following table lists the fair value of derivatives, and repurchase and reverse repurchase agreements, by contract by contract type as included in the statement of financial position at December 31, 2012. The table excludes exposures relating to derivatives held indirectly through commingled funds.

	Statement of Financial Position Location	Assets		Liabilities		Net amounts of assets presented in the statement of financial position	Cash collateral pledged	Net amount
		Average Notional / # of Contracts	Gross amounts of recognized assets	Average Notional / # of Contracts	Gross amounts offset in the statement of financial position			
Derivatives not designated as hedging instruments under ASC 815								
Interest rate contracts	Investments	88,439	\$ 3,392	(133,907)	\$ (766)	\$ 2,626	\$ 2,469	\$ 5,095
Futures - Interest rate contracts	Investments	(0)	923	0	(171)	752	707	1,459
Credit contracts	Investments	122,818	1,283	73,561	(1,302)	(19)	(18)	(37)
Equity contracts	Investments	2,044	948	(13,139)	(11,761)	(10,813)	90,926	80,113
Foreign exchange contracts	Investments	108,696	105,211	(109,281)	(105,902)	(691)	(1,135)	(1,826)
Total derivatives			<u>\$ 111,757</u>		<u>\$ (119,902)</u>	<u>\$ (8,145)</u>	<u>\$ 92,949</u>	<u>\$ 84,804</u>
Repurchase agreements	Investments		\$ 8,800		\$ -	\$ 8,800	\$ (9,040)	\$ (240)
Reverse repurchase agreements	Investments		-		(39,922)	(39,922)	41,901	1,979
Total offsetting financial instruments			<u>\$ 120,557</u>		<u>\$ (159,824)</u>	<u>\$ (39,267)</u>	<u>\$ 125,810</u>	<u>\$ 86,543</u>

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The following table indicates the gains and losses on derivatives, by contract type, as included in the Statement of Activities and Change in Net Assets for the year ended December 31, 2013.

	Location of Gain or (Loss) Recognized as <u>Income on Derivatives</u>	Change in Unrealized Gain or (Loss) Recognized as <u>Income on Derivatives</u>	Realized Gain or (Loss) Recognized as <u>Income on Derivatives</u>
Derivatives not designated as hedging instruments under ASC 815			
Interest rate contracts	Gain on investment portfolio	\$ (1,575)	\$ 1,380
Futures - Interest rate contracts	Gain on investment portfolio	(526)	(797)
Credit contracts	Gain on investment portfolio	1,784	3,410
Equity contracts	Gain on investment portfolio	(9,606)	(32,984)
Foreign exchange contracts	Gain on investment portfolio	371	(1,137)
Total derivatives		<u>\$ (9,552)</u>	<u>\$ (30,128)</u>

The following table indicates the gains and losses on derivatives, by contract type, as included in the Statement of Activities and Change in Net Assets for the year ended December 31, 2012.

	Location of Gain or (Loss) Recognized as <u>Income on Derivatives</u>	Change in Unrealized Gain or (Loss) Recognized as <u>Income on Derivatives</u>	Realized Gain or (Loss) Recognized as <u>Income on Derivatives</u>
Derivatives not designated as hedging instruments under ASC 815			
Interest rate contracts	Gain on investment portfolio	\$ 506	\$ 2,676
Futures - Interest rate contracts	Gain on investment portfolio	(26)	(8,993)
Credit contracts	Gain on investment portfolio	2,795	3,431
Equity contracts	Gain on investment portfolio	3,049	24,719
Foreign exchange contracts	Gain on investment portfolio	(912)	(253)
Total derivatives		<u>\$ 5,412</u>	<u>\$ 21,580</u>

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**Credit Default Swaps**

The Foundation's investment managers enter into credit default swaps, generally to simulate long and short bond positions that are either unavailable or considered to be less attractively priced in the bond market. The Foundation managers use these swaps to reduce risk where the Foundation has exposure to the issuer, or to take an active long or short position with respect to the likelihood of an event of default. The reference obligation of the swap can be a single issuer, a "basket" of issuers, or an index. The underlying referenced assets are typically corporate debt, sovereign debt and asset backed securities.

The buyer of a credit default swap is generally obligated to pay the seller a periodic stream of payments over the term of the contract in return for a contingent payment upon the occurrence of a credit event with respect to an underlying reference obligation. If a credit event occurs, the seller typically must pay the contingent payment to the buyer, which is typically the par value (full notional value) of the reference obligation, though the actual payment may be mitigated by terms of the International Swaps and Derivative Agreement ("ISDA"), allowing for netting arrangements and collateral.

The contingent payment may be a cash settlement or a physical delivery of the reference obligation in return for payment of the face amount of the obligation. If the Foundation's investment manager is a buyer and no credit event occurs, the Foundation may lose its investment and recover nothing. However, if a credit event occurs, the buyer typically receives full notional value for a reference obligation that may have little or no value. As a seller, the Foundation receives a fixed rate of income throughout the term of the contract, which typically is between one month and five years, provided that no credit event occurs. If a credit event occurs, the seller may be obligated to pay the buyer an amount up to the full notional value of the reference obligation.

As of December 31, 2013 and 2012, the Foundation is the buyer ("receiving protection") on a total notional amount of \$0 and \$74,034, respectively, and is the seller ("providing protection") on a total notional amount of \$192,015 and \$120,649, respectively. The notional amounts of the swaps are not recorded in the financial statements; however the notional amount does approximate the maximum potential amount of future payments that the Foundation could be required to make if the Foundation were the seller of protection and a credit event were to occur.



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Those credit default swaps for which the Foundation is providing protection at December 31, 2013 are summarized as follows:

Written Credit Derivative Contracts Reference Asset:	Single Name Credit Default Swaps		Credit Default Swap Index			Total
	Corporate Debt	Sovereign Debt	Asset Backed Securities	Corporate Debt	Sovereign Debt	
	Fair value of written credit derivatives	\$ 927	\$ 46	\$ (111)	\$ 2,524	
Maximum potential amount of future payments	\$ 37,200	\$ 3,100	\$ 6,766	\$ 144,249	\$ 700	\$ 192,015
Recourse provisions with 3rd parties to recover any amounts paid under the credit derivative						\$ -

<u>Maximum Potential Amount of Future Payments By Contract Term</u>					
	<u>0-12 months</u>	<u>1-5 years</u>	<u>5-10 years</u>	<u>Over 10 years</u>	<u>Total</u>
Current rating on underlying :					
AAA	\$ -	\$ 2,675	\$ -	\$ 6,766	\$ 9,441
AA		4,000	3,500		7,500
A	1,200	29,200	2,000		32,400
BBB		108,474	33,500		141,974
<BBB		700			700
<b>Total</b>	<u>\$ 1,200</u>	<u>\$ 145,049</u>	<u>\$ 39,000</u>	<u>\$ 6,766</u>	<u>\$ 192,015</u>

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Those credit default swaps for which the Foundation was providing protection at December 31, 2012 are summarized as follows:

Written Credit Derivative Contracts  Reference Asset:	Single Name Credit Default Swaps		Credit Default Swap Index			Total
	Corporate Debt	Sovereign Debt	Asset Backed Securities	Corporate Debt	Sovereign Debt	
	Fair value of written credit derivatives	\$ (2)	\$ 135	\$ (310)	\$ (84)	
Maximum potential amount of future payments	\$ 44,200	\$ 11,500	\$ 7,200	\$ 57,049	\$ 700	\$ 120,649
Recourse provisions with 3rd parties to recover any amounts paid under the credit derivative						\$ -

<u>Maximum Potential Amount of Future Payments By Contract Term</u>					
	<u>0-12 months</u>	<u>1-5 years</u>	<u>5-10 years</u>	<u>Over 10 years</u>	<u>Total</u>
Current rating on underlying :					
AAA	\$ -	\$ 4,275	\$ -	\$ -	\$ 4,275
AA		8,700	100	7,200	16,000
A	1,400	38,300	2,000		41,700
BBB		23,874	34,000		57,874
<BBB		800			800
<b>Total</b>	<u>\$ 1,400</u>	<u>\$ 75,949</u>	<u>\$ 36,100</u>	<u>\$ 7,200</u>	<u>\$ 120,649</u>

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**4. Valuation of Investments**

GAAP has established a framework to measure fair value, and defined the required disclosures about fair value measurements. FASB Accounting Standards Codification ASC 820 on Fair Value Measurements favors the use of market-based information over entity-specific information. The standard prescribes a three-level hierarchy for fair value measurements based on the transparency of information, such as the pricing source, used in the valuation of an asset as of the measurement date.

Investments measured and reported at fair value are classified and disclosed in one of the following categories.

- Level I – Quoted prices are available in active markets for identical investments as of the reporting date, without adjustment. The type of investments in Level I include listed equities held in the name of the Foundation, and exclude listed equities and other securities held indirectly through commingled funds.
- Level II – Pricing inputs, including broker quotes, are generally those other than exchange quoted prices in active markets, which are either directly or indirectly observable as of the measurement date, and fair value is determined through the use of models or other valuation methodologies.
- Level III – Pricing inputs are unobservable and include situations where there is little, if any, market activity for the investment. Investments that are included in this category generally include privately held investments and securities held in partnership or trust format, and for these the Net Asset Value (NAV) as a practical expedient has been used.

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The following table summarizes the valuation of the Foundation's investments by the ASC 820 fair value hierarchy levels as of December 31, 2013:

	<u>Level I</u>	<u>Level II</u>	<u>Level III</u>	<u>Total</u>
Equities and Fixed Income:				
Equity Securities - U.S.	\$ 349,188	\$ -	\$ -	\$ 349,188
Equity Securities - Non-U.S.	407,887		11,454	419,341
Corporate Debt Securities		25,026	1,579	26,605
U.S. Government Securities	812,015	111,179		923,194
Asset-Backed Securities		23,025	1,732	24,757
Other Fixed Income Securities		45,959		45,959
Commingled Funds <sup>1</sup>			2,104,329	2,104,329
Cash Equivalents	244,496	186,062	278	430,836
Alternative Assets:				
Private Equity			1,902,260	1,902,260
Real Assets			1,006,683	1,006,683
Distressed / Credit	6,516	85,816	995,319	1,087,651
Absolute Return / Market Neutral			758,902	758,902
Derivatives - Assets	128,810	8,542		137,352
<b>Assets</b>	<b>\$ 1,948,912</b>	<b>\$ 485,609</b>	<b>\$ 6,782,536</b>	<b>\$ 9,217,057</b>
Derivatives - Liabilities	(134,592)	(9,708)		(144,300)
<b>Investments, at fair value</b>	<b>\$ 1,814,320</b>	<b>\$ 475,901</b>	<b>\$ 6,782,536</b>	9,072,757
Accrued Income and Net Payables and Receivables				(507,180)
<b>Total Investments</b>				<b>\$ 8,565,577</b>

<sup>1</sup> These are directional investments, invested mostly in equity portfolios. These funds invest mostly in long only securities, and some invest in both long and short securities. The investments are public securities, and the funds are held in partnership or trust format.

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The following table summarizes the valuation of the Foundation's investments by the ASC 820 fair value hierarchy levels as of December 31, 2012:

	<u>Level I</u>	<u>Level II</u>	<u>Level III</u>	<u>Total</u>
Equities and Fixed Income:				
Equity Securities - U.S.	\$ 624,267	\$ -	\$ -	\$ 624,267
Equity Securities - Non-U.S.	318,840			318,840
Corporate Debt Securities		38,154	5,012	43,166
U.S. Government Securities	743,584	152,500		896,084
Asset-Backed Securities		20,084	3,618	23,702
Other Fixed Income Securities	10,469	50,473	17,609	78,551
Commingled Funds <sup>1</sup>			1,509,313	1,509,313
Cash Equivalents	21,179	282,436	337	303,952
Alternative Assets:				
Private Equity			1,680,611	1,680,611
Real Assets			1,150,847	1,150,847
Distressed / Credit		81,163	734,055	815,218
Absolute Return / Market Neutral			654,379	654,379
Derivatives - Assets	106,134	5,623		111,757
<b>Assets</b>	<b>\$ 1,824,473</b>	<b>\$ 630,433</b>	<b>\$ 5,755,781</b>	<b>\$ 8,210,687</b>
Derivatives - Liabilities	(106,933)	(12,969)		(119,902)
<b>Investments, at fair value</b>	<b>\$ 1,717,540</b>	<b>\$ 617,464</b>	<b>\$ 5,755,781</b>	<b>8,090,785</b>
Accrued Income and Net Payables and Receivables				(403,936)
<b>Total Investments</b>				<b>\$ 7,686,849</b>

<sup>1</sup> These are directional investments, invested mostly in equity portfolios. These funds invest mostly in long only securities, and some invest in both long and short securities. The investments are public securities, and the funds are held in partnership or trust format.

The two tables on the following page summarize the Foundation's Level III reconciliation by the ASC 820 standards as of December 31, 2013 and 2012.

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	Beginning Balance at January 1, 2013	Realized Gains (Losses)	Change in Unrealized Gains (Losses)	Purchases and Other Acquisitions	Sales and Other Dispositions	Transfers Into Level III	Transfers (Out) of Level III	Ending Balance at December 31, 2013
<u>Level III Assets</u>								
Equity Securities - Non-U.S.	\$ -	\$ -	\$ 1,512	\$ 673	\$ -	\$ 9,814	\$ (545)	\$ 11,454
Corporate Debt Securities	5,012		(40)			1,619	(5,012)	1,579
Asset-Backed Securities	3,618	99	20	1,972	(3,977)			1,732
Other Fixed Income Securities	17,609	(436)	(205)	86,101	(84,391)	1,359	(20,037)	-
Commingled Funds	1,509,313	31,025	470,159	335,691	(242,722)	863		2,104,329
Cash and Cash Equivalents	337		33			(92)		278
Private Equity	1,680,611	67,121	219,464	237,246	(303,078)	896		1,902,260
Real Assets	1,150,847	(2,714)	109,066	137,717	(388,233)			1,006,683
Distressed / Credit	734,055	32,152	56,033	325,490	(156,007)	18,512	(14,916)	995,319
Abs. Return / Market Neutral	654,379	(2,893)	29,462	160,000	(82,046)			758,902
<b>Total</b>	<b>\$ 5,755,781</b>	<b>\$ 124,354</b>	<b>\$ 885,504</b>	<b>\$ 1,284,890</b>	<b>\$ (1,260,454)</b>	<b>\$ 32,971</b>	<b>\$ (40,510)</b>	<b>\$ 6,782,536</b>
<u>Level III Assets</u>								
Equity Securities U.S.	\$ 221	\$ (9)	\$ 76	\$ 1,303	\$ (212)	\$ 168	\$ (1,547)	\$ -
Corporate Debt Securities	1,783	(3,109)	2,708	4,969	(1,189)	1,224	(1,374)	5,012
Asset-Backed Securities	-	6	122	2,326	(492)	3,087	(1,431)	3,618
Other Fixed Income Securities	36,558	1,205	137	110,860	(131,018)	303	(436)	17,609
Commingled Funds	1,269,536	3,756	244,316	177,971	(186,574)	308		1,509,313
Cash and Cash Equivalents	241	1	110		(15)			337
Private Equity	1,673,622	157,106	(116,252)	230,610	(265,538)	3,863	(2,800)	1,680,611
Real Assets	1,112,361	70,269	18,938	143,260	(203,006)	9,025		1,150,847
Distressed / Credit	1,060,942	145,570	(45,508)	99,472	(537,733)	12,116	(804)	734,055
Abs. Return / Market Neutral	531,382	3,902	42,313	204,793	(132,553)	4,542		654,379
<b>Total</b>	<b>\$ 5,686,646</b>	<b>\$ 378,697</b>	<b>\$ 146,960</b>	<b>\$ 975,564</b>	<b>\$ (1,458,330)</b>	<b>\$ 34,636</b>	<b>\$ (8,392)</b>	<b>\$ 5,755,781</b>

Transfers In (Out) include investments which have been reclassified to Level I and II as the Foundation has the ability to redeem these at NAV in the near term or pricing inputs became observable. This also includes situations where pricing inputs became unobservable for certain Level II investments. All transfer amounts are based on the fair value as of the date of the event or change in circumstances that caused the transfer.

The amount included in the Statement of Activities and Changes in Net Assets for the period which is attributable to the change in unrealized gains (losses) related to assets still held at December 31, 2013 and 2012 was \$1,651,389 and \$757,562, respectively.

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The Foundation uses the NAV as a practical expedient to determine the fair value of all the underlying investments which (a) do not have a readily determinable fair value and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company.

The following table lists investments in investment funds (in partnership or trust format) by major category as of December 31, 2013:

	Strategy	Fair Value	Remaining Life (Years)	Unfunded Commitments	Redemption Terms and Restrictions
Private Equity	Venture and buyout, in the U.S. and international	\$ 1,902	1 to 14	\$ 600	Not eligible for redemption
Real Assets	Real estate and natural resources, primarily in the U.S.	1,007	1 to 14	352	4% by value (1 fund) has annual redemption with 60 days' notice subject to the fund's repurchase guideline. The rest are not eligible for redemption.
Distressed / Credit	Distressed asset funds & credit strategies, globally	1,088	1 to 12	354	27% by value are in private equity structure, with no redemption ability. 20% by value (3 funds) have lock up provisions between 0.5 to 2 years. Side pockets exist for approximately 4% by value. For the rest, terms range from daily and monthly redemption with 7 - 90 days' notice, to annual redemption with 45 - 180 days' notice.
Absolute Return - Market Neutral	Global equity and fixed income funds in market neutral strategies	759	N.A.	-	4% by value have no redemption ability. 17% by value (2 funds) have lock up provisions between 2 to 5 years. For the rest, terms range from weekly to quarterly redemption with 6 - 90 days' notice, to annual redemption with 60 - 90 days' notice.
Commingled funds	Global funds, primarily long-only and primarily in equities	2,104	N.A.	-	30% by value (5 funds) have lock up provisions between 0.5 to 5 years. For the rest, terms range from monthly to annual redemption with 10 - 90 days' notice.
Total		<u>\$ 6,860</u>		<u>\$ 1,306</u>	

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The following table lists investments in investment funds (in partnership or trust format) by major category as of December 31, 2012:

	Strategy	Fair Value	Remaining Life (Years)	Unfunded Commitments	Redemption Terms and Restrictions
Private Equity	Venture and buyout, in the U.S. and international	\$ 1,681	1 to 12	\$ 618	Not eligible for redemption
Real Assets	Real estate and natural resources, primarily in the U.S.	1,151	1 to 12	344	Not eligible for redemption
Distressed / Credit	Distressed asset funds & credit strategies, globally	815	1 to 12	86	34% by value are in private equity structure, with no redemption ability. 14% by value (2 funds) have lock up provisions between 0.5 to 2 years. Side pockets exist for approximately 1% by value. For the rest, terms range from monthly and quarterly redemption with 7 - 65 days' notice, to annual redemption with 45 - 180 days' notice.
Absolute Return - Market Neutral	Global equity and fixed income funds in market neutral strategies	654	N.A.	-	6% by value are in private equity structure, with no redemption ability. For the rest, terms range from weekly to quarterly redemption with 6 - 90 days' notice, to annual redemption with 60 - 90 days' notice.
Commingled funds	Global funds, primarily long-only and primarily in equities	1,509	N.A.	-	10% by value (3 funds) have lock up provisions between 0.3 to 2 years. For the rest, terms range from 6 to 90 days' notice.
Total		<u>\$ 5,810</u>		<u>\$ 1,048</u>	



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**5. Fixed Assets**

Fixed assets consist of the following at December 31, 2013 and 2012:

	<u>2013</u>	<u>2012</u>
Building, land lease and land improvements	\$ 34,357	\$ 34,357
Furniture and fixtures	5,810	5,549
Computer and office equipment	<u>2,767</u>	<u>2,614</u>
	42,935	42,520
Less accumulated depreciation and amortization	<u>(16,191)</u>	<u>(14,878)</u>
	<u>\$ 26,743</u>	<u>\$ 27,642</u>

**6. Benefit Plans**

**Retirement Plans**

The Foundation sponsors a 403(b) defined contribution plan for its eligible employees. Foundation contributions to the plan totaled \$1,908 and \$1,829 in 2013 and 2012, respectively.

The Foundation also has an unfunded 457(b) deferred compensation plan. Subject to statutory limits, the Foundation contributes to the plan on behalf of eligible employees that did not receive their full contributions to the defined contribution plan due to Internal Revenue Service limits. In relation to this plan, at December 31, 2013 and 2012 the Foundation held assets of \$1,230 and \$926 respectively that are included in prepaid expenses. These assets are designated by the Foundation to pay future 457(b) plan liabilities. The corresponding liabilities of \$1,230 and \$926 respectively are included in accrued liabilities.

**Postretirement Healthcare Benefits**

The Foundation provides healthcare benefits to retired employees and their eligible dependents. Net periodic benefit costs totaled \$643 and \$622 in 2013 and 2012, respectively. The Foundation recorded a liability for postretirement benefit obligations of \$6,151 and \$6,999 as of December 31, 2013 and 2012, respectively.

The weighted average discount rate assumptions used for the plan are shown below:

	<u>2013</u>	<u>2012</u>
Discount rate to determine benefit obligations	4.75%	3.85%
Discount rate to determine the net periodic benefit cost	3.85%	4.27%

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**7. Grants Payable**

Grant requests are recorded as grants payable when they are awarded. Some of the grants are payable in installments, generally over a two or three-year period. Grants authorized but unpaid at December 31, 2013 are payable as follows:

<u>Year Payable</u>	<u>Amount</u>
2014	\$ 216,112
2015	25,361
2016 and thereafter	<u>9,270</u>
	<u>\$ 250,743</u>

The Foundation made a commitment of \$113,000 in August of 2007 to the University of California, Berkeley, over seven years, for a challenge grant to endow 100 faculty chairs and for the creation of an in-house investment company. Payments of \$0 and \$13,000 were made in 2013 and 2012, respectively. The Foundation has subsequently paid the remaining balance of \$18,000 in 2014.

The Foundation made a commitment of \$461,095 in July of 2008 to ClimateWorks Foundation for an initiative to mitigate global climate change. This obligation was fully paid by December 31, 2012. An additional commitment of \$100,000 to ClimateWorks Foundation was made in 2012. A payment of \$20,000 was made in 2013. The Foundation has subsequently paid the remaining balance of \$80,000 in 2014.

**8. Credit Facilities**

The Foundation has a collateralized revolving line of credit (“LOC”) of \$300,000 with BNY Mellon. This LOC note does not have an expiration date. At December 31, 2013 and 2012 the outstanding principal balance on the line of credit was \$0 and \$20,000, respectively. The interest rate on the LOC is variable and is indexed to the one month London Interbank Offered Rate (“Libor”).

In addition, the Foundation has a one-year committed revolving LOC of \$100,000 and a two-year committed revolving LOC of \$200,000, with JP Morgan Chase. At December 31, 2013 and 2012 the outstanding principal balance on these two lines of credit was \$0 and \$30,000, respectively. The interest rate on these lines of credit is variable and is indexed to the one, two and three month London Interbank Offered Rate (“Libor”).

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**9. Federal Excise and Unrelated Business Income Tax**

The Foundation is a private foundation and qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code and corresponding California provisions. Private foundations are subject to a federal excise tax on net investment income and may reduce their federal excise tax rate from 2% to 1% by exceeding a certain payout target for the year. The Foundation's provision for current federal excise tax is based on a 2% rate, on net investment income, in fiscal year 2013 and a 1% rate in fiscal year 2012. Each year, current federal excise tax is levied on interest and dividend income and net realized gains of the Foundation.

At December 31, 2013 and 2012, deferred federal excise tax is provided at 2%, the maximum rate which could be paid on unrealized gains on investments.

The Foundation is also subject to current federal and state unrelated business income (UBI) tax, in connection with certain of its limited partnership interests.

	<u>2013</u>	<u>2012</u>
Current federal excise tax expense	\$ 7,851	\$ 5,087
Deferred federal excise tax expense	<u>22,424</u>	<u>3,034</u>
Excise tax expense	30,275	8,121
Unrelated business income (UBI) tax expense	<u>(1,627)</u>	<u>3,978</u>
Tax expense on investment income	<u>\$ 28,648</u>	<u>\$ 12,099</u>

The Foundation believes that it has appropriate support for the excise and other tax positions taken and, as such, does not have any uncertain tax positions that result in a material impact on the Foundation's financial position or change in total net assets.

**10. Subsequent Events**

The Foundation has evaluated subsequent events for the period from December 31, 2013 through April 29, 2014, the date the financial statements were available to be issued, and believes no additional disclosures are required in the financial statements.